

## Chief Constables' Council

Please select intended audience: Chief Constables Council

**Title:** Euro 2028 – Public Order Capability and Capacity and National Resilience

### Agenda Item: Session 1 - Regional

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<b>Portfolio:</b>	Football Policing
<b>Attachments @ Para</b>	App A

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When completing the Chief Constables' Council submission template the below 3D model agreed at the December 23 meeting should be reviewed and the paper written against for completion and final submission to the respective Coordination Committee and then onward to the NPCC Business Support team managing Chiefs' Council via CCC [ccc@npcc.police.uk](mailto:ccc@npcc.police.uk)

Decision	Discussion	Dissemination
<ul style="list-style-type: none"> <li>• If the item is for decision, what is/are the decision(s) that are sought from council?</li> <li>• Has it been through the relevant Committee first? Is the decision appropriate for delegation?</li> <li>• Has it been through the Regional process?</li> <li>•</li> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• If the item is for discussion, is it for discussion with Chief Constables, all Chief Officers, Heads of Departments, a particular Committee?</li> <li>• If it is for a group other than Chief Constables, use the relevant forum. If it is for Chief Constables, be clear on the points for discussion.</li> </ul>	<ul style="list-style-type: none"> <li>• If the item is for information only, who is it for? Can it be disseminated via another route than CCC, such as ChiefsNet, email, or an All Chief Officers Day?</li> <li>• If it is purely for Chief Constables, be clear on why it needs to come to CCC for dissemination.</li> </ul>

### Purpose:

This report outlines UK policing's current preparations for the Euro 2028 football tournament - the largest sporting event to be jointly hosted by the UK and Ireland. It highlights the scale of the operation and projected resource demands, and seeks early engagement by CCC on the implications for resourcing and national resilience across the summer of 2028. A more detailed report including forecast resource requirements for the tournament is attached at Appendix A.

### Recommendations

- 1 Forces to ensure their planning teams achieve full data accuracy within Mercury, and maintain capacity and capability to meet the current requirements set out in the National Mobilisation Plan, and as outlined in the SPR.
- 2 Where forces may be considering any planned reduction in public order capacity or capability, that prior engagement with NPoCC and the Euros planning team is undertaken.
- 3 Forces to collaborate with the Euros Capability and Capacity Working Group to further assess regional and national specialist capability and capacity, with a view to any further training/investment requirements being recommended to regions. The first phase of this work being focussed upon: **\*\*S31(1)\*\***
- 4 All NPCC Committees to consider undertaking an impact assessment and undertake any assurance activity to understand and map likely impact of Euro 2028. This information will be

collated by the SPP team in the Strategic Hub who will work with the Euro's planning team to coordinate and track activity.

- 5 Note the intention within NPCC to develop an approach to an impact assessment on the summer of 2028, and all Forces undertake to support both local and national assessments being developed.
- 6 Note and agree the necessity for national coordination of the service during the summer of 2028, Chief Constables and force Golds will of course retain operational responsibility of all matters in their force area however it is important that to effectively support the safe delivery of the tournament that there is flexibility in how tournament designated resources are deployed. For the duration of the operation tournament resources will be deployed by the National Coordinator and requests to redeploy those resources for force or national commitments will be made via that role.
- 7 Chief Constables are requested to review and as necessary revise arrangements for leave, training and other commitments for the duration of the tournament operation to ensure they can meet their commitments.

### Summary:

- 2.1 The Euros 2028 will involve 51 matches across 9 cities, with millions of fans expected, and will require a major national and international policing operation. Led by a funded planning team, with coordination across host forces, planning is being managed through a national structure oversee by the NPCC Football lead, working closely with a wide range of partners and government departments. Resourcing is being planned through an NPoCC chaired Euros Capacity and Capability group with representation from all regions and host forces. **\*\*S31(1)\*\***
- 2.2 **\*\*S31(1)\*\***
- 2.3 The Dept for Culture, Media and Sport has agreed funding for host forces (to cover planning, mutual aid and overtime, and for some non-host policing in areas such as CTP, **\*\*S23(1)\*\***, airports, and ports. However, it should be noted that this **excludes** any additional training and equipment costs, opportunity costs, and wider business as usual demand that is likely to take place during the tournament period.
- 2.4 Public Order Capacity:
  - The current Strategic Policing Requirement (SPR) outlines a requirement for 297 Level 2 PSUs and 75 for London (9,300 officers). **\*\*S31(1)\*\***
  - **\*\*S31(1)\*\***
  - **\*\*S31(1)\*\***

- Given the likely high draw on these officers, control measures will be required to ensure the operational requirement can be met alongside managing the impact of abstraction on both force delivery and officer welfare and wellbeing. National mobilisation will be required to support host forces and the wider operation.

2.5 Specialist Skills:

Early projections indicate likely pressure on particular specialist skills as part of the requirements. This list may evolve as planning develops, but currently includes a requirement to safeguard current capacity levels related to –

\*\*S31(1)\*\*  
 \*\*S31(1)\*\*  
 \*\*S31(1)\*\*

2.6 Further analysis will continue through the Euros 2028 capacity and capability group, reporting back to CCC as necessary.

2.7 A wide range of NPCC portfolios are represented at the national coordination group, and are being engaged by the planning team. However, given the wide ranging impact this event is likely to have on policing – both directly and indirectly – it is recommended that all NPCC committee leads consider undertaking an impact assessment and undertake any assurance activity to understand and map likely impact of Euro 2028. This information will be collated by the SPP team in the Strategic Hub who will work with the Euro's planning team to coordinate and track activity.

2.8 From both a resource and demand perspective, it is clear the Euros will have an impact on all forces, through either hosting, direct support or resource abstraction, allied to an increased business as usual demand. In addition it should be noted that there is an existing evidence base for an increase in respect of both night time economy and domestic violence during previous major tournaments. Early thinking is underway within NPCC to develop an impact assessment for the summer of 2028 (Euros, G7 and summer demand), and forces will want to develop their own local assessments to inform their planning. Forces are therefore requested to work with NPCC to explore an aligned approach to jointly support this work at force and national level. The national threat assessment will inform the potential for any parallel national coordination requirements that will be required.

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Committee	Operations Committee